

# Expanding in a growing market

# **Domtar's acquisition of Laboratorios Indas**

### TRANSACTION OVERVIEW

**ENTERPRISE VALUE\*** 

€400 Million

TRANSACTION IS EXPECTED TO CLOSE

by year-end of 2013

ANNUAL RUN RATE SALES OF

€190 Million

ANNUAL RUN RATE EBITDA OF

**€46 Million** 

## STRATEGIC RATIONALE

- High performing business

  Accretive to earnings and increases segment EBITDA margins
- Mostly branded business with strong market recognition Increases Domtar Personal Care mix of branded products
- Key component to building a pan-European business

  Allows us to become one of the leading adult incontinence products manufacturer in Europe
- Propels ongoing transformation into areas of higher growth Substantially closer to goal of at least \$300 million of EBITDA from fiber based consumer products by 2017

### **ABOUT INDAS**

- Largest Spanish manufacturer of sanitary and hygiene products focused on adult incontinence
- Strong market recognition with more than 30 brands, including top-tier brands such as Indas, Indasec, Incopack and Sabanindas
- Specialized sales force covering all channels: pharmacy, hospital, retail and international with full coverage of Iberian territory
- Modern manufacturing facility, strategically located in the center of Spain to provide cost efficient coverage of the Iberian market and competitively serve the Southern European market
- Proven track record of solid organic and profitable growth

<sup>\*</sup> The Enterprise Value is the sum of capital stock (€285 million) and estimated debt, net of cash, at closing (€140 million). The net debt is expected to be reduced by the collection of approximately €25 million of past due accounts receivable before year-end or early 2014.

# Largest adult incontinence manufacturer in Spain with strong brand recognition in all channels

#1 Heavy incontinence | #1 Light incontinence | #1 Underpad









# Gives critical mass in Europe

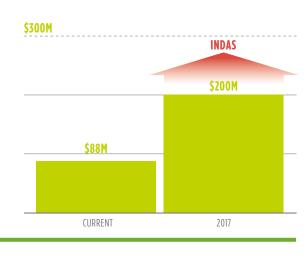




# Gives critical mass to **Domtar Personal Care** segment

(in millions of U.S. dollars)

PERSONAL CARE RUN-RATE EBITDA





To find out more about Domtar, its people, its products and operations, go to: www.domtar.com

# **Media Relations**

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### FORWARD-LOOKING STATEMENTS

Statements in this factsheet about our plans, expectations and future performance are "forward-looking statements." Actual results may differ materially from those suggested by these statements for a number of reasons, including changes in customer demand and pricing, changes in manufacturing costs, future acquisitions and divestitures, including facility closings, and the other reasons identified under "Risk Factors" in our Form 10-K for 2012 as filed with the SEC and as updated by subsequently filed Form 10-Q's. Except to the extent required by law, we expressly disclaim any obligation to update or revise these forward-looking statements to reflect new events or circumstances or otherwise.